

AGENDA-AT-A-GLANCE

Tuesday, April 11, 2023

7:30 am	Registration Opens	Hall of Battles
8:00 am	Breakfast	Regency A
8:45 am	Welcome and Opening Remarks	Regency A
9:15 am	Plenary Session: "When Someone Cares About You, It's Priceless": Learning from Families in CMTO	Regency A
10:30 am	Morning Break	
10:45 am Concurrent Sessions	Case Study: Equity & Policy Change at Home Forward Leveraging the Rental Assistance Demonstration for Development Discussion Panel: Experiences as a New MTW Agency	Regency A Regency B Regency C
Noon	Lunch	Regency A
12:30 pm	Keynote Address: Deputy Secretary Adrienne Todman	Regency A
1:00 pm	HUD MTW Session	Regency A
2:00 pm	Afternoon Break	
2:15 pm	Sponsor Presentation: Yardi	Regency A
2:30 pm	Plenary Session: MTW Crosswalk & Reserves (closed, PHAs only)	Regency A
3:45 pm	Afternoon Break – refreshments provided	
4:00 -5:00 pm Concurrent Sessions	MTW Coordination Best Practices Case Study: Partnerships to Promote Culture of Recovery Think Tank: Regionalization Opportunities & Challenges	Regency A Regency B Regency C
5:30 pm	Reception: Sponsored by ReFrame Solutions	

Wednesday April 12, 2023

8:00 am	Registration & Breakfast	Regency A
9:15 am Concurrent Sessions	Innovative Landlord Strategies What FSS Program Innovations are Working for MTW Agencies? Development Strategies for MTW Agencies Executive Director's Session (closed)	Regency A Regency B Regency C Regency D
10:15 am	Morning Break	
10:30 -11:45 am Concurrent Sessions	Staffing & Operations: What Does It Take to Run an MTW Program? Cool Reports & Data Dashboards: Communicating Your Story as an MTW Agency Utilizing MTW Flexibilities to Prevent & Address Homelessness CFO Working Group Session (closed)	Regency A Regency B Regency C Regency D
Noon	Lunch	Regency A
1:00 pm	HUD General Session	Regency A
2:00 pm	Adjourn	

Day One | Tuesday April 11

7:30 am **Registration Opens**
Hall of Battles

8:00 am **Breakfast**
Regency A

8:45 am **Welcome & Opening Remarks**
Regency A

Facilitator: Tracey Scott MTW Collaborative President & CEO, Chicago Housing Authority

8:55 am-9:15 am **Annual Membership Meeting - (Closed, PHAs Only)**
Regency A The MTW Collaborative will hold its Annual Membership meeting. This session is closed to PHAs only.

Facilitator: Tracey Scott MTW Collaborative President & CEO, Chicago Housing Authority

9:15 am-10:30 am **Plenary Session: “When Someone Cares About You, It’s Priceless”:
Regency A** **Learning from Families in CMTO**
The evidence from Creating Moves to Opportunity (CMTO), a voucher mobility demonstration in Seattle and King County, is clear that the services dramatically increased families' access to higher opportunity areas. But why? What aspects of the program design were most impactful to families? And how are families who moved to opportunity areas doing? Dr. Stefanie DeLuca and her team have conducted more than 400 interviews with 250 families who were part of the CMTO demonstration to find out. Hear from Dr. DeLuca what families have been saying and from SHA and KCHA how that's impacting their agencies.

Panelists: Dr. Stefanie DeLuca James Coleman Professor of Sociology & Social Policy Johns Hopkins University

Andria Lazaga Director of Policy and Strategic Initiatives, Seattle Housing Authority

Alice Kimbowa Director of Rental Assistance Programs, Seattle Housing Authority

Annie Pennucci Director of Impact and Evaluation, King County Housing Authority

10:30 am-10:45 am **Morning Break**

10:45 am-12:00 pm Concurrent Sessions

Regency A

Case Study: Policy, Equity, and Stakeholder Engagement at Home Forward

This session will focus on recent equity initiatives at Home Forward that have used resident centered engagement to drive change and help create policies that begin to address systemic inequities. Staff will highlight the lessons learned, challenges faced, and what next steps look like at Home Forward for their equity and policy work.

Panelists: Ian Davie Chief Operating Officer, Home Forward

Christina Dirks Director of Policy and Planning, Home Forward

Regency B

Leveraging the Rental Assistance Demonstration for Development

Since its inception, over 200,000 affordable units have been preserved through the Rental Assistance Demonstration (RAD) with over \$28 billion in leveraged funds. In this session, staff from HUD's RECAP Office will share the latest on the RAD program and the opportunities the program provides for MTW agencies, including Faircloth to RAD. You'll also hear directly from the Minneapolis Public Housing Authority on their recent Faircloth to RAD journey.

Facilitator: Nicole Beydler Director of Policy and Public Relations, Housing Authority of the County of San Bernardino

Ashwin Warrior Recapitalization Program Specialist, RECAP Office, HUD

Will Lavy Director of Program Administration, RECAP Office, HUD

Rachel Almburg Assistant Manager of Public & Strategic Initiatives, Minneapolis Public Housing Authority

Regency C

Discussion Panel: Experiences as a New MTW Agency

Over the past two years, nearly 90 PHAs have joined MTW under the expansion program. Join the leadership from three MTW expansion agencies in a panel discussion focused on sharing experiences as newer MTW agencies and where MTW can take your agency in the future.

Panelists: George Guy Executive Director, Fort Wayne Housing Authority

Vanessa Cooper Executive Director, Alameda Housing Authority

George Montano Executive Director, City of Pomona Housing Authority

12:00 pm-1:00 pm **Lunch**
Regency A

12:30 pm-1:00 pm **Keynote Address: HUD Deputy Secretary Adrienne Todman**
Regency A

Deputy Secretary Adrienne Todman will provide her keynote address and hold a Q&A session.

1:00 pm-2:00 pm **HUD MTW Office Session**
Regency A

During this panel, leadership staff from HUD's MTW Office will provide updates on the latest MTW news and hold a Q&A session.

Panelists: John Concannon Director, MTW Office, HUD
Pravin Krishnan Acting Deputy Director, MTW Office, HUD

2:00 pm-2:15 pm **Afternoon Break**
Regency A

2:15 pm-2:30 pm **Sponsor Presentation: Yardi**
Regency A

During this sponsor presentation, you will hear from MTW Conference sponsor Yardi and the Housing Authority of the City of Alameda on their MTW activities and the importance of a flexible, robust system and partner.

Presenters: Jeff Bischoff Senior Director, Yardi
Tonya Schuler-Cummins Principal Management Analyst, Housing Authority of the City of Alameda

2:30 pm-3:45 pm **Plenary Session: MTW Crosswalk & Reserves - (Closed, PHAs Only)**
Regency A

This plenary session will include a walk-through of the MTW initial and expansion programs, their similarities, their differences, and the impacts to your agency, including a discussion of MTW reserves. This session is closed to PHAs only.

Facilitator: Suket Dayal Executive Vice President of Business Administration & CFO
San Diego Housing Commission

Panelists: Nicole Barrett Program Director, MTW Collaborative

Shannon Oury Executive Director, Lawrence Douglas County Housing Authority

Preston Prince Executive Director, Santa Clara/San Jose Housing Authority

Janet Abrahams Executive Director, Housing Authority of the City of Baltimore

3:45 pm-4:00 pm **Afternoon Break - Refreshments Provided**
Regency A

4:00 pm-5:00 pm **Concurrent Sessions**

Regency A

MTW Coordination Best Practices

Join us for an interactive panel discussion on best practices for MTW coordination. All are welcome to attend, but especially MTW agency staff who are typically responsible for MTW day-to-day operations, including submitting MTW Plans, Reports, or Supplementals to HUD.

- Facilitator: Nancy Sa Strategic Programs Manager, San Diego Housing Commission
- Panelists: Michael Wong Executive Director, Harrisonburg Redevelopment & Housing Authority
- Lindsay Mellor MTW Coordinator, Akron Metropolitan Housing Authority
- Renee Kangas Senior Management Analyst, Housing Authority of the County of San Bernardino
- Maryssa Schneider McLean Deputy Director, Rental Assistance, Massachusetts Department of Housing and Community Development

Regency B

Case Study: Partnerships to Promote Culture of Recovery

Providing support to residents who are in recovery or considering recovery can present challenges while living alongside people with active addiction issues in a Housing First setting. Come learn how Vancouver Housing Authority has worked to change the culture at their Supportive Housing sites from a “culture of use” to a “culture of recovery” through the development of robust local behavioral health partnerships.

- Panelists: Kacee Cohen Supportive Housing Supervisor, Vancouver Housing Authority
- Kit Kuran Director of Supportive Services, Vancouver Housing Authority
- Vince Collins Recovery Café of Clark County

Regency C

Think Tank: Regionalization Opportunities & Challenges

The 2016 Appropriations Act, which expanded MTW, also enabled MTW agencies to form regional consortia with other PHAs in their area. To date, regional status has not been granted to any MTW agencies. Regionalization could offer several benefits to PHAs, including extending MTW flexibilities to solve local problems, bolstering



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regional affordable housing production programs, streamlining voucher assistance, and expanding incentives and tools to increase lease up and mobility for residents. Join this panel for a thoughtful discussion on the opportunities and challenges that regionalization provides and what paths forward could be available for MTW agencies interested in regionalization.

Facilitator: Nicole Barrett Program Director, MTW Collaborative

Panelists: Greg Russ Principal, Pine Street Partners

Steve Holmquist General Counsel, MTW Collaborative & Reno & Cavanaugh PLLC

5:30 pm-7:30 pm Reception - Sponsored by ReFrame Solutions
Capitol Room

Day 2 | Wednesday April 12

8:00 am-9:15 am Registration & Breakfast
Regency A

8:00 am-10:00 am Executive Directors' Breakfast - (Closed, EDs only)
Regency D
Join the MTW Collaborative Board in a breakfast session for Executive Directors of MTW agencies.

Facilitator: Tracey Scott MTW Collaborative President & CEO, Chicago Housing Authority

9:15 am-10:15 am Concurrent Sessions

Regency A

What FSS Program Innovations are Working for MTW Agencies?

Come learn about FSS employment and education innovations PHAs are implementing or seeking to implement. This session is designed to “crowd source” good ideas from MTW agencies in the room. The range of program changes implemented by MTW agencies include: establishing financial incentives, accessing more training opportunities, saving for homeownership, and streamlining administrative processes, to name a few. The Seattle Housing Authority and the Cambridge Housing Authority will kick off the discussion with their most impactful program innovations helping adults secure employment, gain skills or complete education. Workshop attendees will be invited to join small groups to share their innovations and/or program areas they are interested in improving upon. The session will conclude with a report out of program highlights shared during the small groups.





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- Panelists: Anne Keeney JobLink Administrator, Seattle Housing Authority
- Rachael Steward Deputy Director of Housing Operations, Seattle Housing Authority
- Zach Gordon Senior Program Manager, Communications & Policy, Cambridge Housing Authority

Regency B

Innovative Landlord Strategies

Landlord participation in the Housing Choice Voucher (HCV) Program continues to be a challenge in competitive rental markets. Reluctance to join is often due to concerns in processing times and potential financial burdens. In this session, we will look at how some MTW agencies have increased the number of landlords they are working with, expanded into new neighborhoods, or addressed specific landlord issues through strategies such as financial incentives, outreach, and flexible program rules.

- Facilitator: Kristen Carreon Director of Operations Support, Homes for Opportunity San Antonio
- Panelists: Steven Field Manager of Policy and Accountability, Chicago Housing Authority
- Kim Anhalt MTW Coordinator, Reno Housing Authority
- Azucena Valladolid Executive Vice President of Rental Assistance and Workforce Development, San Diego Housing Commission

Regency C

Development Strategies for MTW Agencies

The ongoing shortage of affordable housing has impacted every community across the country. Addressing this crisis requires a two-prong strategy: both the creation of new affordable housing and the preservation of existing affordable rental housing. MTW agencies have stepped up to the challenge. Join panelists from the Santa Clara County Housing Authority and San Diego Housing Commission to learn how they are using their MTW flexibility to address the pressing need for affordable housing.

- Facilitator: Nicole Beydler Director of Policy and Public Relations, Housing Authority of the County of San Bernardino
- Panelists: Preston Prince Executive Director, Santa Clara County Housing Authority
- Emily S. Jacobs Executive Vice President, Real Estate, San Diego Housing Commission

10:15 am-10:30 am Morning Break



10:30 am-11:45 am Concurrent Sessions

Regency A

Staffing and Operations: What Does it Take to Run an MTW Agency?

This is an interactive round table discussion on MTW staffing and operations. Session participants will share how MTW is structured at their agencies, and best practices and challenges in their current staffing structure. Participants will also share how they have been utilizing MTW flexibilities to address staffing recruitment and retention challenges in their PHAs.

Facilitators: Nancy Sa Strategic Programs Manager, San Diego Housing Commission
Dominica Henderson Chief Social Impact Officer, Oakland Housing Authority
Sarah Galloway Special Assistant to the ED, Louisville Metro Housing Authority

Regency B

Cool Reports and Data Dashboards: Communicating Your Story as an MTW Agency

As an MTW PHA, you play a crucial role in your community and likely wear many hats: public enterprise, service provider, landlord, developer, change agent, partner. However, your impact as an MTW agency can be limited without effective tools to help communicate your story. In this session, we'll join panelists from Keene Housing, Atlanta Housing, and the Cambridge Housing Authority to explore some exciting communication tools that helped these agencies elevate their work and build stronger connections with their residents, stakeholders, and communities.

Panelists: Josh Meehan Executive Director, Keene Housing
Paul Vranicar Senior VP of Strategy, Policy, & Regulatory Affairs, Atlanta Housing
Michael Johnston Executive Director, Cambridge Housing Authority

Regency C

Utilizing MTW Flexibilities to Prevent and Address Homelessness

Panelists will share how their PHAs are utilizing MTW flexibilities to prevent and address homelessness in their communities. Activities that will be presented range from homelessness prevention and diversion to how PHAs coordinate across systems to address homelessness through creative programming.

Panelists: Timica Melvin Senior Vice President of Policy and Strategic Initiatives, INLIVIAN
Trevena Kaminski Section 8 Manager, Portage Metropolitan Housing Authority



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Lisa Jones

Executive Vice President of Strategic Initiatives, San Diego Housing Commission

Regency D

CFO Working Group Session - (Closed, CFOs and Financial Directors only)

Closed session for MTW agency CFOs/Finance Directors on topics related to finance and MTW.

12:00 pm-1:00 pm

Lunch

Regency A

1:00 pm-2:00 pm

HUD General Session

Regency A

During this panel, senior HUD staff will provide updates on the latest HUD news and regulations and hold a Q&A session.

Panelists: Marianne Nazzaro Deputy Assistant Secretary, OPHI, PIH

Ashley Sheriff Deputy Assistant Secretary, REAC, PIH

Felicia Gaither Deputy Assistant Secretary for Field Operations, PIH

Nicholas Bilka Acting Director of the Office of Voucher Programs, PIH

Todd Richardson General Deputy Assistant Secretary, PD&R

2:00 pm

Adjourn

Thanks for coming and see you next year! 😊