



2018 MTW Conference

May 1-2, 2018

Hyatt Regency on Capitol Hill

Tuesday, May 1, 2018

- 8:00** **Registration and Breakfast** – *Columbia A/B*
- 9:00** **Welcome and Opening Remarks** – *Columbia A/B*
Richard C. Gentry, San Diego Housing Commission
Andrew Lofton, Seattle Housing Authority
- 9:15** **TBD General Session** – *Columbia A/B*
Introduction: Name, Agency
Panel Speaker: TBD
- 10:30** **Morning Break**
- 10:45** **Concurrent Sessions:**
- MTW CEO and Executive Director's Closed Session** – *Columbia Foyer*
- Serving Special Populations** – *Columbia C*
Jessica Adamo, San Diego Housing Commission
TBD, Tacoma Housing Authority
TBD, Vera Institute
- Creating Moves to Opportunity** – *Congressional B*
Facilitator: Kristen Watkins, Poverty Action Lab
Andria Lazaga, Seattle Housing Authority
Sarah Oppenheimer, King County Housing Authority
Alyssa Erickson, Minneapolis Public Housing Authority
- Increasing Affordable Housing Opportunities 1** – *Congressional C/D*
Kerry Smyser, District of Columbia Housing Authority
Rishad Mitha, Housing Authority of the County of San Bernardino
Christopher Whaley, Delaware State Housing Authority
- IT Roundtable Session** – *Columbia A*
Facilitator: Name, Agency

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Tuesday, May 1, 2018 (continued)

- 12:00** **Lunch** – *Columbia A/B*
- 1:00** **HUD MTW Updates** – *Columbia A/B*
Introduction: Name, Agency
Presenter: Marianne Nazzaro, HUD
- 2:00** **Afternoon Break**
- 2:15** **Concurrent Sessions:**
- MTW CEO and Executive Director's Closed Session** – *Columbia Foyer*
- Targeted Self-Sufficiency Programs** – *Columbia C*
Azucena Valladolid, San Diego Housing Commission
John Lindamood, Cambridge Housing Authority
TBD, District of Columbia Housing Authority
- "Rent Reform Policies" Roundtable** – *Congressional B*
Facilitator: Janine Burrier, Housing Authority of The County of Santa Clara
- "How to MTW" Presentation** – *Congressional C/D*
Dr. Michael Webb, University of North Carolina – Chapel Hill
- Finance Roundtable Session 1** – *Columbia A*
Facilitator: Peter Beyer, Home Forward
- 3:30** **Afternoon Break – Coffee Sessions**
- Immigration** – *Facilitator: Sue Cohen, Cambridge Housing Authority*
- Finance** – *Facilitator: Peter Beyer, Home Forward*
- IT** – *Facilitator: MTW CIO Group*
- MTW Reporting** – *Facilitator: April Buzby, Keene Housing*
- Meet Your Coordinator** – *Facilitators: HUD MTW Coordinators*

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Tuesday, May 1, 2018 (continued)

4:00

Concurrent Sessions:

CEO and Executive Director's Closed Session – *Columbia Foyer*
Facilitator: Name, Agency

Addressing Homelessness – *Columbia C*
Katie Escudero, King County Housing Authority
Dominica Henderson, Oakland Housing Authority

MTW Agencies as Agents of Change – *Congressional B*
Lorraine Robles, San Antonio Housing Authority
April Buzby, Keene Housing
Chuck Rohrer, Housing Authority of the City of Pittsburgh
Lopa Kolluri, Philadelphia Housing Authority

University Studies Update – *Congressional C/D*
Dr. Michael Webb, University of North Carolina – Chapel Hill
Dr. Brian Distelberg, Loma Linda University
Dr. Paul McNamara, University of Illinois – Urbana/Champaigne
Dr. Joy Thomas, Columbus State University – Columbus, GA

Finance Roundtable Session 2 – *Columbia A*
Facilitator: Peter Beyer, Home Forward

5:15

Adjourn

6:00

MTW Reception – *Thornton Room (11th Floor)*
Hosted by the MTW Steering Committee

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8:00 **Breakfast** – *Columbia A/B*

8:15 **MTW Assessment Tool Update** – *Columbia A/B*

Introduction: Name, Agency

Panel Speaker: Name, HAI

Panel Speaker: Name, Abt and Associates

8:45 **Concurrent Sessions:**

Strategies to Mitigate Shortfalls – *Columbia C*

Amy Ginger, Fairfax Housing Authority

TBD, Housing Authority of the City of New Haven

“Policy Considerations and Constraints for Designing MTW Activities”

Roundtable – *Congressional B*

Facilitators:

Jennifer Rainwater, Housing Authority of the County of San Mateo

Andria Lazaga, Seattle Housing Authority

Increasing Affordable Housing Opportunities 2 – *Congressional C/D*

Fulton Meachem, Charlotte Housing Authority

Jeff Meadows, Charlotte Housing Authority

TBD, Oakland Housing Authority

IT Open Forum with Sponsors – *Columbia A*

Facilitator: Name, Agency

10:00 **Morning Break**

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Wednesday, May 2, 2018 (continued)

10:15

HUD: Deputy Assistant Secretary and Director Session – *Columbia A/B*

Panel:

Unabyrd Wadhams, Deputy Assistant Secretary, Office of Field Operations
Donald J. Lavoy, Deputy Assistant Secretary, Real Estate Assessment Center
Todd Richardson, Associate Deputy Assistant Secretary, Policy Development, HUD
Dominique Blom, General Deputy Assistant Secretary, Office of Public and Indian Housing
Office of Policy Development and Research
Danielle Bastarche, Deputy Assistant Secretary, Office of Policy, Programs and Legislative Initiatives
Milan Ozdinec, Deputy Assistant Secretary, Office of Public Housing and Voucher Programs

11:45

Lunch – *Columbia A/B*

12:15

Legislative Update – *Columbia A/B*

Sunia Zaterman, Executive Director, Council of Large Public Housing Authorities
Adrienne Todman, CEO, National Association of Housing and Redevelopment Officials
Tim Kaiser, Executive Director, Public Housing Authorities Directors Association

1:15

Closing Remarks – *Columbia A/B*

Richard C. Gentry, San Diego Housing Commission
Andrew Lofton, Seattle Housing Authority

1:30

Adjourn

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Session Descriptions

Tuesday, May 1, 2018

General Session at 9:15 am

TBD.

Concurrent Sessions, 10:45 am

MTW CEO and Executive Director's Closed Session

This closed session provides an opportunity for MTW CEOs and Executive Directors to provide updates on strategic MTW activities.

Serving Special Populations

Using MTW authorities and flexibilities to serve special populations through customized local programs. Populations discussed may include homeless, formerly incarcerated, emancipated Foster Youth, veterans and other special needs groups. Partnerships with local agencies, government groups and leveraging outside resources will be discussed.

Creating Moves to Opportunity

How are agencies using their MTW flexibility to participate in the Creating Moves to Opportunity (CMTO) program? The CMTO research project aims to help us understand how to effectively reduce barriers and level the playing field for families with children trying to access higher opportunity neighborhoods. This session will explore how different communities have adapted the model to fit their local context, including various place-based, service-enriched, and regional approaches such as coaching and counseling, landlord incentives, housing locator services, flexible financial assistance, and expedited lease up. The session will also explore how to work effectively with researchers and partnering with foundations.

Increasing Affordable Housing Opportunities 1

This two-part session explores utilizing project-based vouchers, RAD, and other creative strategies to ensure the long-term stability of affordable housing developments.

IT Roundtable Session

The closed session will focus on topics related to IT and MTW.

HUD MTW Updates at 1:00 pm

Director Marianne Nazzaro will provide MTW updates and answer questions.

Concurrent Sessions, 2:15 pm

MTW CEO and Executive Director's Closed Session

This closed session provides an opportunity for MTW CEOs and Executive Directors to provide updates on strategic MTW activities.

Targeted Self-Sufficiency Activities

This session discusses targeted self-sufficiency activities serving a variety of sub-populations such as youth programs, the San

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Diego Housing Commission's "2Gen Program", and other initiatives meeting the requirements of standard metric "SS #8".

Session Descriptions

Tuesday, May 1, 2018 (continued)

Concurrent Sessions, 2:15 pm (continued)

"Rent Reform Policies" Roundtable

A facilitator will lead a roundtable to discuss aspects of rent reform such as model design, best practices, lessons learned, data collection, evaluation, quantifying outputs, and reporting outcomes.

"How to MTW" Presentation

Dr. Michael Webb presents considerations for whether MTW is right for your agency and provides strategies, insights, and examples to explain how agencies can effectively transition to MTW. Dr. Webb will be joined by staff from MTW agencies whose expertise and feedback were critical to formulating this approach.

Finance Roundtable Session 1

The closed session will focus on topics related to finance and MTW.

Coffee Sessions, 3:30 pm

During the afternoon coffee break, conference attendees have the opportunity to speak with content experts on a variety of interesting topics including immigration, finance, IT, and MTW Reporting. HUD MTW Coordinators will also be present to engage in conversation with their respective agencies. Please bring your questions and your own expertise!

Concurrent Sessions, 4:00 pm

CEO and Executive Director's Closed Session

This closed session provides an opportunity for MTW and non-MTW CEOs and Executive Directors to discuss MTW-related topics.

Addressing Homelessness

Rising housing costs, historically low vacancy rates, system silos, and diminishing funding. How does an agency address the growing crisis of homelessness in this climate? Moving to Work agencies are responding with responsive and innovative housing solutions. In this session, we'll explore the policies, programs, and partnerships that MTW agencies are testing and implementing to meet the needs of this growing population.

MTW Agencies as Agents of Change

MTW's flexibilities provide agencies the unique opportunity to look at affordable housing as a mechanism that goes beyond providing shelter for low-income families. In this session, we'll explore programs in which MTW agencies use affordable housing as a driver of larger change, from small projects that focus on food accessibility and the arts to neighborhood-wide economic development initiatives.

University Studies Update

Controversial activities like work requirements, term-limits, and rent reform can be tough to design and implement, and outcomes related to health, income, and family stability can be as diverse as the families they serve. During this session we'll explore what

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works and what doesn't with three university researchers presenting the outcomes from their evaluations of self-sufficiency activities at the housing authorities of Charlotte, Champaign County, and San Bernardino County.

Finance Roundtable Session 2

The closed session will focus on topics related to finance and MTW.

Session Descriptions

Wednesday, May 2, 2018

MTW Assessment Tool Update at 8:15 am

Since 2012, MTW agencies have worked to develop a management and performance assessment tool that doubles as an alternative evaluation methodology to PHAS and SEMAP. A demonstration of the MTW Assessment Tool, a web-based portal developed to replace PHAS and SEMAP, will be performed by HAI Group.

Concurrent Sessions, 8:45 am **Strategies to Mitigate Shortfalls**

Budget shortfalls are expected with rising rents and current and anticipated funding decreases. MTW provides flexibility to begin to address these shortfalls. What are some strategies other housing authorities are utilizing to mitigate these shortfalls? This session will discuss these specific strategies and how these strategies can be communicated with participants, community partners, and the media.

“Policy Considerations and Constraints for Designing MTW Activities” Roundtable

A facilitator will lead a roundtable to discuss aspects of designing MTW activities such as the 50900, administrative plan or ACOP, local political climate, agency strategic plan, funding levels, and client advocates.

Increasing Affordable Housing Opportunities 2

The session explores utilizing project-based vouchers, RAD, and other creative strategies to ensure the long-term stability of affordable housing developments.

IT Open Forum with Sponsors

Conference attendees and sponsoring agencies are invited to discuss IT topics with experts and knowledgeable professionals. Open dialogue is encouraged on topics such as business intelligence, housing management software, database customization, owner and tenant portals, and waitlist management.

HUD Deputy Assistant Secretary and Director Session at 10:15 am

HUD staff will provide updates related to their specific area of responsibility.

Legislative Update at 12:15 pm

Staff from the industry groups of NAHRO, CLPHA, and PHADA provide updates on current legislative activities and government climate.

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