# Program Management and Grant Reporting

By Sacsheen Scott, Government Technical Representative



### Content

Setting Up Your Grant Program for Success Programmatic and Financial Oversight **Grant Progress Reporting HUD Monitoring of Grantee Progress** Helpful Reminders and Tools

## Setting Up Your Systems for Success

Understand All Program
Eligible and Ineligible
Costs as mentioned in
OAHMP and HHP NOFO

Establish a detailed and sufficient Financial System to track expenses, and systems

Monitor eLOCCS requirements and maintain your access to prevent termination

PG 2015-02

Meet with all subgrantee, partners, and contractors to discuss program funding

Collect and Provide Fiscal back-up documentation that correlates to your eLOCCS request and the submitted

(Part 3)

Complete Quarterly
Report Reporting and
Attach Quarterly SF-425
at the bottom to report

Inform OLHCHH on all major administrative and programmatic changes within the Program

Keep necessary recordkeeping of key grant filings

## Programmatic Oversight

Grantee must track, monitor, and evaluate their processes which includes:

Enrollment process, from intake to unit completion;

Applicant Income Verification
Process and source documentation;
and

Unit assessment, Scope of Work, Bidding, and Contracts.

Monitoring and Oversight is key – know where your bottlenecks are, and work to address them

## Programmatic Oversight

#### **Evaluation of Subgrantee, Partners and Contractors**

- Every grantee should have a formal plan for evaluation and monitoring that includes expectations, performance measures, and benchmarks
- Grantees are expected to to monitor the work of all sub-grantees, partners, and contractors
- Grantees should ensure that contractors have required licenses and certifications to perform the work
- OLHCHH holds grantee responsible for all work completed by sub-grantee and contractors, should review work from start to finish
- Grantee should also touch base with the client to ensure satisfactory work

## Programmatic Oversight: Unit Files

#### Attachment 1: Checklist for Unit Files

#### Section I - Application for Unit Enrollment

- Application
- Photo Identification (Tenant, Homeowner, or Landlord)
- Household Eligibility Verification (i.e. Local Income Chart)
- Proof of Income Documentation (i.e. check stubs, copy of tax documentation, social security income)
  - What Definition of Income is Your Program Using?
- Confidentiality Releases for 3<sup>rd</sup> Party Reports (i.e. bank statements, tax documentation, DHHS benefits, social security letter)
  - Verification of the Income
- Lead Pamphlet Sign Off
- Case Notes (communication on production timeline i.e. intake, risk assessment, procurement, clearance)
- Landlord/Owner Agreement or Disclosure for Vacant Units (if applicable)
  - Prioritizing families with children under six for no less than 3 years following completion of work.

#### Section II - Property Information

- Verified Deed (follow state or local requirement)
- Tax Receipts (follow state or local requirement)
- Insurance Declaration (follow state or local requirement)
- Tier-II Environmental Review Documentation
   SHPO/Flood
  - o SHPU/FI

#### Section III - Medical Information

- Documentation of recent blood level tests of children under 6 or consent for testing (i.e. -Health Department Verification).
- Affidavit Documentation on non-consent of testing children under 6 (if applies)-
  - Some Form of Age Identification
     Documentation

#### Section IV - Contracts

- Homeowner Participation Agreement
  - Sign Off on General Conditions

Unit Address: Property Type: Child(ren) Present: AMI Income:

- Owner Accepts Scope of Work
  - · Relocation Information/Agreement
  - Relocation Analysis

#### Section V - Financial

- Change Orders
- Project Completion Documentation
- Invoices (Partial Payments and Final Payments)
- Match Documentation

#### Section VI - Lead/Healthy Homes

- Lead Inspection/Risk Assessment Report
  - o Unit sketch
  - Dust Wipe Sample Lab Reports
- Clearance Achievement or Failure Notice
   Health Homes Inspection/Assessment & Healthy
- Homes Clearance Report
- · Any miscellaneous Lead Information
- On-going Maintenance Plan with sign off

#### Section VII - Project Information

- Scope of Work
  - Lead Work specifications
  - Healthy Homes Work Specification
- In -House Cost Estimate
- Bidders List
- Request for Proposal
- All Original Bids
- Bid Opening Chart (if required for local procurement standards)
- Pre-Construction Meeting (if required for local program procurement standards)
- Contractor Evaluation Criteria
- Intent to Award
- Occupant Protection Plan
- · Monitoring Work Site Documentation
- Abatement Project Notification (follow state or local requirement)
- Notice to Proceed
- Building Permit
- Contractor Licenses/Worker Certificates
- Job Completion photos

Key Dates of Completion

Intake: LI/RA: Contract: Clearance: Unit Production Total Days:

## Programmatic Oversight: Unit Files

#### Attachment 2: Electronic Database System

| nformation that grantees should maintain in the database:  Date of Referral                  |
|--|
| Date of initial application or intake  |
| Date of inspection/assessment (LEAD and HHS)   |
| Property address   |
| ☐ Age of property  |
| ☐ Multi-family or single-family property   |
| Owner Occupied or Rental Unit  |
| ☐ Local Income Verification Percentage (50% or 80%)  |
| ☐ Date Relocation Begins   |
| ☐ Date scope of work is completed (Lead and HHS)   |
| ☐ Date for release of bidding information (Lead and HHS)                                     |
| ☐ Date bids are due/received (Lead and HHS)  |
| ☐ Date the contractor was selected (Lead and HHS)  |
| ☐ Date work began (Lead and HHS)   |
| ☐ Date work is completed (Lead and HHS)  |
| ☐ Date unit achieves clearance   |
| ☐ Dates contractor monitoring was completed  |
| Cost of the unit   |
| ☐ Types of funding used to cover the costs   |
| ☐ Date of the final invoices are received  |
| ☐ Date of the contractors are paid in full   |
| ☐ Date that the family can return  |
| ☐ Dates of any follow up visits  |
| ☐ Number of children enrolled in program   |
| Number of units assisted with children or family members with asthma or other health hazards |

## Financial Management

#### **eLOCCS Drawdowns**

- Establish a detailed and sufficient financial system to track expenses for HHP and/or OAHMP programs
- GTR Recommendation is to request funds in eLOCCS and HHGMS on a monthly basis, or at a minimum quarterly
- Any eLOCCS requests greater than or equal to \$100,000 need complete supporting documentation sufficient to justify the request in support of all costs



### Financial Management

#### **Federal Financial Reporting Form (SF-425)**

- Must be submitted with the quarterly report on a quarterly basis
- Programmatic staff should work with financial staff to confirm accuracy of financial reporting data

## **Grant Progress Reporting: Quarterly Reports**

- All grantee are required submit quarterly reports
  - January 1- March 31
  - April 1- June 30
  - July 1- September 30
  - October 1- December 31
- Quarterly reports are due 30 days after the quarter ends
- Opportunity to provide HUD (GTR) with strengths and weaknesses regarding grant performance
- Completed Financial Reporting Form (SF- 425) are required with quarterly reports

## **Grant Progress Reporting: Quarterly Reports**

Quarterly Report Rating System:

Green 100 - 90

Yellow 89 - 71

Red Scoring - below 70

 Consistent red designation scoring on quarterly report may result in High-Risk Designation

## **Grant Progress Reporting: Quarterly Reports**

Other Reporting Requirements

- Race and Ethnicity Reporting (HUD Form 27061)
- Section 3 Reporting Requirements (If applicable)
- Tier One and Tier Two Environmental Reviews
- Federal Funding Accountability and Transparency Act (FFATA)
- Single Audits

## **HUD Monitoring of Grantees**

Check-In Calls

**Quarterly Reports** 

Financial Reports
(eLOCCS Drawdowns
and Financial
Reporting Forms)

Risk Analysis Tools

On-Sight Monitoring Visit

Remote or Desk Monitoring

## Risk Analysis

- Completed Annually
- Helps determine monitoring schedule
- Identify OAHMP and HHP program strength and weaknesses
- Establishes on-going monitoring
- Review of two (2) complete files (owner and rental)
- Review two (2) draws (under and over \$100,000)
- Uploaded in HHGMS

#### **Before the Monitoring Visit**

- GTR notifies program staff 30 days in advance
- Dates confirmed GTR informs Regional HUD Staff, and the Authorizing Official of upcoming site visit
- Email to Authorizing Official and Program Staff includes letter, Agenda, Fillable Pre-Evaluation Form
- GTR will complete a monitoring at least once during the POP

### **During the Monitoring Visit**

- Site visit Two properties typically selected by the GTR
- Entrance Conference with the Authorizing Official and program staff to go over visit purpose and agenda
- Exit conference summary which could include findings, Comments and Recommendations

**During the Monitoring Visit Continued** 

#### **Site Visit Review Feedback**

- Finding(s) noncompliance with the statutory or policy requirements of the program
- Concerns points out deficiency in program performance
- Recommendations help improve procedures and practices
- Comments usually are positive such as excellent tracking systems, strong enrollment processes and pipeline, etc.

### After the Monitoring Visit Continued

- Site summary report approximately 30 90 days;
- Grantee replies to finding or concern within 45-day; and
- Reviewed and if no other actions necessary the report is closed.

# Remote or Desk Monitoring

Remote monitoring is similar on-site monitoring visits

Microsoft Teams will typically be the platform to complete the assessments Entrance and Exit Conferences

After remote monitoring has concluded, a monitoring summary report is provided withing 30- 90 days

Grantee replies with resolution(s) if needed, GTR accepts and approved, then remote monitoring visit closed

## Helpful Reminders and Key Takeaways

Keep in constant communication with staff and partners

 Key HUD abreast of any changes related to grant progress, challenges, or concerns

 Key accurate and up-to date recordkeeping for grant materials

### Resources

Older Adult Home Modification Program Notice of Funding Opportunity (NOFO)

**Healthy Homes Production Notice of Funding Opportunity (NOFO)** 

**HUD Healthy Homes for Healthy Families Home Page**<a href="https://www.hud.gov/program\_offices/healthy\_homes/healthyhomes

Office of Lead Hazard Control Programs Home Page https://www.hud.gov/program\_offices/healthy\_homes/lbp/lhc

Policy Guidance 2015-02: Updated eLOCCS Procedure https://www.hud.gov/sites/documents/201502\_UPDATED\_ELOCCS.PDF

Policy Guidance 2017-05: Income Verification Guidelines https://www.hud.gov/sites/dfiles/HH/documents/PG\_2017\_05\_Income \_\_Verification\_Guidance.pdf

Policy Guidance 2013-03: Requesting Grant Amendments https://www.hud.gov/sites/documents/PGI\_2013-03.PDF



Questions?